

North Central Health Care Facilities
 1100 Lakeview Drive
 Wausau, WI 54401
 (715) 848-4600

Type: Psych
 Control: County
 Fiscal Year: 01/01/02 to 12/31/02

County: Marathon
 Analysis Area: North Central (6)
 Volume Group: 3

Selected Utilization Statistics	FY 2002	All Psychiatric Hospitals		FY 2002 vs. 2001	
		Value	Ratio	FY 2001	Ratio
Occupancy Rate (%)					
Psychiatric	34.7%	62.9%	0.55	35.0%	0.99
Alcoholism/chemical dependency	. %	30.0%	.	. %	.
Total hospital	34.7%	61.5%	0.56	35.0%	0.99
Average Census (Patients)					
Psychiatric	34.7	73.6	0.47	35.0	0.99
Alcoholism/chemical dependency	.	30.0	.	.	0.99
Total hospital	13.2	38.3	0.34	13.3	0.88
Average Length of Stay (Days)					
Psychiatric	4.4	17.6	0.25	4.8	0.91
Alcoholism/chemical dependency	.	5.8	.	.	.
Total hospital	4.4	8.5	0.51	4.8	0.91
Outpatient Visits					
Non-emergency visits	148,562	31,839	4.67	142,400	1.04
Emergency visits	1,384	1,464	0.95	143	9.68
Full-time Equivalents (FTEs)					
Administrators	0.5	3.5	0.14	0.5	1.00
Nurses, licensed	25.1	38.4	0.65	24.5	1.02
Psychologists	12.0	3.6	3.31	12.0	1.00
Social workers	20.0	10.7	1.88	20.0	1.00
All other personnel	216.1	141.4	1.53	216.2	1.00
Total FTEs	278.1	209.0	1.33	277.2	1.00
FTEs per 100 Patient Census (Adjusted)					
Administrators	0.9	4.4	0.20	1.0	0.87
Nurses, licensed	43.9	47.9	0.92	49.4	0.89
Psychologists	21.0	4.5	4.66	24.2	0.87
Social workers	35.0	13.3	2.64	40.3	0.87
All other personnel	378.5	176.4	2.15	435.8	0.87
Total FTEs	487.1	260.7	1.87	558.8	0.87

Total Hospital:
 Beds set up and staffed 38
 Discharges 1,330
 Inpatient days 4,808

Contract with:
 Health maintenance
 organization (HMO) Yes
 Preferred Provider
 organization (PPO) Yes

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Inpatient Service Area

Inpatient Service Area	Level of Service*	Beds Set Up and Staffed 12/31/02	Discharges and Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)

General Medical-Surgical:							
Adult medical-surgical, acute	5	0	0	0	. %	0.0	.
Orthopedic	5	0	0	0	. %	0.0	.
Rehab. and physical medicine	5	0	0	0	. %	0.0	.
Hospice	5	0	0	0	. %	0.0	.
Acute long term care	5	0	0	0	. %	0.0	.
Other acute	5	0	0	0	. %	0.0	.
Pediatric, acute	5	0	0	0	. %	0.0	.
Obstetrics	5	0	0	0	. %	0.0	.
Psychiatric	1	38	1,103	4,808	34.7%	13.2	4.4
Alcoholism/chemical dependency	2	0	0	0	. %	0.0	.
ICU/CCU:							
Medical-surgical intensive care	5	0	0	0	. %	0.0	.
Cardiac intensive care	5	0	0	0	. %	0.0	.
Pediatric intensive care	5	0	0	0	. %	0.0	.
Burn care	5	0	0	0	. %	0.0	.
Mixed intensive care	5	0	0	0	. %	0.0	.
Step-down (special care)	5	0	0	0	. %	0.0	.
Neonatal intensive/intermediate care	5	0	0	0	. %	0.0	.
Other intensive care	5	0	0	0	. %	0.0	.
Subacute care	5	0	0	0	. %	0.0	.
Other inpatient	5	0	0	0	. %	0.0	.

Note: data should be used only in rows; do not summarize columns.

* 1=Provided-Distinct Unit, 2=Provided-Not Distinct Unit, 3=Available in Network, 4=Contracted, 5=Service Not Provided.

** Transfers, which may be estimated, refer only to those between units.

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE

Administrators/asst. administrators	0	1	0.5	Radiological services personnel	0	2	0.9
Physicians and dentists	4	0	4.0	Occupational therapists	0	4	3.0
Medical and dental residents	0	0	0.0	Occupational therapy assistants/aides	0	8	3.3
Registered nurses	13	12	19.9	Physical therapists	0	2	0.4
Certified nurse midwives	0	0	0.0	Physical therapy assistants/aides	0	2	0.6
Licensed practical nurses	3	3	5.2	Recreational therapists	0	2	1.0
Ancillary nursing personnel	33	9	36.4	Psychologists	12	0	12.0
Physician assistants	0	1	0.3	Social workers	20	0	20.0
Nurse Practitioners	0	0	0.0	All other health professionals	64	23	75.4
Medical records personnel	1	1	1.5	All other personnel	15	152	90.2
Pharmacy personnel	0	4	2.2	-----			
Clinical laboratory personnel	0	3	1.3	TOTAL	165	229	278.1

North Central Health Care Facilities
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Income Statement		Assets		Liabilities and Fund Balances	
Gross patient revenue	\$13,489,375	Cash and cash equivalents	\$2,248,411	Current liabilities	\$5,821,117
Less deductions	4,422,150	Net Patient receivables	1,368,753	Long-term debt	0
Net patient revenue	9,067,225	Other receivables	9,027,002	Other liabilities	230,440
Plus other revenue	25,354,450	Land, bldgs and equip: Net	7,383,387	Subtotal	6,051,557
Total revenue	34,421,675	Other assets	5,778,391		
Less expenses	33,733,671			Unrestricted fund balance	19,754,387
Nonoperating gains/losses	167,583	Total Assets	\$25,805,944	Total liabilities & fund balance	\$25,805,944
Net Income	\$855,587			Restricted fund balances	\$0

Selected Financial Statistics		FY 2002	Value	All Psychiatric Hospitals	Ratio	FY 2001	FY 2002 vs. 2001	Ratio
Gross Rev as % Total Gross Patient Revenue								
Medicare	[\$1,579,179]	11.7%	14.0%		0.83	14.1%		0.83
Medical Assistance	[\$4,970,658]	36.8%	15.0%		2.45	35.4%		1.04
Commercial	[\$1,650,368]	12.2%	31.9%		0.38	13.5%		0.90
All other	[\$5,289,170]	39.2%	39.0%		1.01	37.0%		1.06
Deductions as % of Total Gross Patient Revenue								
Medicare	[\$391,200]	2.9%	7.0%		0.41	1.9%		1.50
Medical Assistance	[\$806,821]	6.0%	5.1%		1.18	9.6%		0.62
Commercial	[\$246,060]	1.8%	11.2%		0.16	1.6%		1.16
Charity care	[\$2,801,169]	20.8%	6.4%		3.23	21.7%		0.96
All other	[\$176,900]	1.3%	1.6%		0.85	2.0%		0.65
Total deductions	[\$4,422,150]	32.8%	31.3%		1.05	36.8%		0.89
Other Revenue and Net Gains or Losses								
Other revenue as % of total revenue		73.7%	23.0%		3.21	74.9%		0.98
Net gains/losses as % of net income		19.6%	7.7%		2.55	45.4%		0.43
Expenses as % of Total Expenses								
Salary/fringe benefit	[\$19,940,095]	59.1%	48.9%		1.21	57.8%		1.02
Supplies and services	[\$12,054,939]	35.7%	46.4%		0.77	36.6%		0.98
Capital component	[\$1,572,393]	4.7%	3.2%		1.48	4.8%		0.98
Bad debt	[\$166,244]	0.5%	1.6%		0.31	0.9%		0.57
Fiscal Statistics								
Operating margin		2.0%	-0.4%		#	1.4%		1.39
Total hospital profit margin		2.5%	-0.4%		#	2.6%		0.95
Return on equity		4.3%	-3.2%		-1.37	4.5%		0.96
Current ratio		3.1	2.7		1.17	2.8		1.13
Days in net patient accounts receivable		55.1	39.4		1.40	.		.
Average payment period		65.2	24.9		2.62	73.7		0.88
Equity financing		76.5%	44.6%		1.72	74.8%		1.02
Long-term debt to equity ratio		0.0	0.6		0.00	0.0		.
Times interest earned		.	0.1		.	.		.
Total asset turnover		1.3	3.2		0.41	1.3		1.05
Average age of plant: years		9.7	6.7		1.46	9.7		1.00
Increase (decrease) total net patient rev	%	.	%		.	10.1%		.
Output gross rev (% of total gross pt. rev)		76.9%	48.2%		1.59	73.2%		1.05
Net Revenue Statistics								
Inpatient net revenue per discharge	\$2,056		\$5,092		0.40	\$2,543		0.81
Inpatient net revenue per day	\$472		\$638		0.74	\$528		0.89
Outpatient net rev per visit	\$45		\$291		0.16	\$38		1.20